Innovative Agile Project-based Learning



Agile2Learn Curriculum Annex I Description of each module structure TB1 documents

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Table of contents

Project Inception (Planning)	4
Agile Methods & Fundamentals	6
Digital collaboration at professional and learning level	8
Communication	10
Teamworking	12
Self-Managed Teams	14
Agile Artifacts	16
Agile Ceremonies	18
Selecting digital resources	20
Creating and modifying digital resources	22
Managing, protecting and sharing digital resources	24
Creativity	26
Time Management	28
Problem Solving and Decision Making	30
Digital Problem Solving	32
Handling Ambiguity	
Critical Thinking	36
Entrepreneurial Thinking	38
Social Skills	
Actively engaging learners	
Digital content creation	44





Project Inception (Planning)

	TB1: COURSE MODULE DESCRIPTION		
1	Course Module o	code	1
2	Course Module t	itle	Project Inception
3	Course Module description		 Project inception is a phase that examines the feasibility of the project. Further during this phase, we create a preliminary project plan and we do project scoping while at the same time we create the initial list of requirements. In Scrum this phase is known as pregame. The main inception process goals are: Project idea feasibility study Developing project strategy and vision Project scope definition and initial release planning Team Formation Etc. So, the main objectives of this module is to develop concepts like idea testing, idea formulation, scope management, project initiation, etc.
4	Knowledge domain		Project management, idea testing, idea formulation, project initiation, project initiation, project inception, scope management
5	5 Learning objectives		 The learning objectives for the trainees in this module are the following: To develop on idea testing and formulation To perform project environment and stakeholder analysis To develop the project vision and project strategy To develop the initial project blueprint To develop the initial set pf project requirements using user stories To formulate the project team
Learr	ning outcomes for	r the Cognitive d	lomain⁺ (Bloom Taxonomy)
Code		- ,	please underline the verb and the concept of the knowledge domain used) this module, the learner will be able to:
1. Kn	owledge level		
LOut			hods to test an idea
LOut			
	LOut3 List the main methods for assessin		
	LOut4 List the main project stake		
LOut!	mprehension leve		of project vision and strategy
	-		nts of interacts and influence of stakeholders
LOut	кесс	ognize the conce	pts of interests and influence of stakeholders





LOut7	Understand the concept of user stories for recording requirements		
LOut8	To understand project formulation techniques		
3. Application lev	/el		
LOut9	To formulate and test the feasibility of an idea		
LOut10	To create the initial product backlog using user stories		
5. Synthesis leve	5. Synthesis level		
6. Evaluation lev	el		
Unit Code*,**	Unit title		
1.1	Project environment and stakeholder analysis		
1.2	Formulating and assessing project ideas – Feasibility assessment		
1.3	Developing the initial project product backlog		
*) A unit (learning activity) should be approximately 1-2 hours of study			

(*) A unit (learning activity) should be approximately 1-2 hor (**) For each Unit specified above please fill in a Table TB2





Agile Methods & Fundamentals

ТВ1: С	OURSE MODULE DESCRIPTION	
1	Course Module code	2
2	Course Module title	Agile Fundamentals
3		
4	Knowledge domain	Agile management, Agile values, Agile principles, Agile based learning.
5	Learning objectives	 The objectives of this module is to present to the students: the need for agility and the fact that the agile techniques can be applied in many different domains and disciplines the core agile values the fundamental agile principles how agile principles can be applied with a school environment, agile-based learning popular agile methodologies to argue on the advantages and disadvantages of the agile approach
Learn Code	ning outcomes for the Cognitive of Learning Outcome (lomain ⁺ (Bloom Taxonomy) please underline the verb and the concept of the knowledge domain used)
		this module, the learner will be able to:
_	owledge level	
LOut		lues of agile approach
LOut		iples of the agile approach
LOut		antages of the agile approach
Lout4	To be able to list pop	oular agile methodologies





2. Comprehensi	2. Comprehension level		
LOut5	To be able to describe the key principles agile-based learning		
LOut6	To be able to describe in detail one agile methodology		
Lout7	To be able to apply in a practical term two agile principles in the classroom		
4. Analysis level			
5. Synthesis leve	l l		
6. Evaluation lev	el		
Unit Code*,**	Unit title		
2.1	Introduction to agile values and principles		
2.2	Introduction to agile based learning		
*) A unit (learning	activity) should be approximately 1-2 hours of study		

(**) For each Unit specified above please fill in a Table TB2





Digital collaboration at professional and learning level

тв1: С	TB1: COURSE MODULE DESCRIPTION		
1	Course Module code	3	
2	Course Module title	Digital collaboration at professional and learning level	
3	Course Module description	Working with a team of individual contributors might be a challenge from the perspective of how to collaborate efficiently. As we live in a digital age, we do have many resources available that can help us succeeding in this matter. Thus, it is important to develop the skill to use digital tools to collaborate better.	
		The participants will learn to assess needs in a particular situation (specific team, project etc.) and subsequently come up with a way of online collaboration that suits the needs of all stakeholders. They will learn about various solutions for teams to share materials, simultaneously work on outputs, communicate on a team and sub-team level, distribute and follow up on tasks. They will get to understand specific tools and ways of organising and what they offer, experience their pros and cons, so that they are able to suggest a tailored approach in any situation they might encounter.	
4	Knowledge domain	Digital competences	
5	Learning objectives	 Learn about available tools, ways, and complex solutions for digital collaboration. Lear how to collaborate on an output from brainstorming to finalization. Assess needs of all stakeholders involved in the collaboration. Come up with a solution how to organise team collaboration based on the needs, resources available and desired outcomes. Pilot a solution, analyse the outcome and adjust if needed. 	

Learning outcomes for the Cognitive domain ⁺ (Bloom Taxonomy)			
Code	Code Learning Outcome (please underline the verb and the concept of the knowledge domain used) Upon completion of this module, the learner will be able to:		
1. Knowledge level			
LOut1	List tools and solutions available for online communication		
LOut2	LOut2 List tools and solutions available for task distribution and follow up		
LOut3	List tools and solutions available for materials share and simultaneous work on outputs		





LOut4	Match the solutions available with needs identified		
2. Comprehensio	2. Comprehension level		
LOut5	Identify s	pecific needs of all the stakeholders involved	
LOut6	Describe	the advantages and disadvantages of the various tools and solutions.	
3. Application le	vel		
LOut7	Use a coll	aboration tool and its features and apply the suggested solution in the team	
4. Analysis level			
LOut8	Compare	the available solutions.	
5. Synthesis leve	5. Synthesis level		
LOut9	9 Implement the selected tools and solutions.		
6. Evaluation lev	6. Evaluation level		
LOut10	LOut10 Justify the solution in a pilot phase		
Unit Code*,**		Unit title	
3.1		Self-evaluation	
3.2		Introduction of the tools of the digital collaboration	
3.3		The way of the project - the project phases and related digital tools	
3.4		Case study	
3.5		Task - the choice of appropriate tools for work and rhythm of the work	
I		1	

(**) For each Unit specified above please fill in a Table TB2





Communication

тв1: С	TB1: COURSE MODULE DESCRIPTION			
1	Course Mod	lule code	4	
2	Course Mod	lule title	Communication	
3	Course Moc	lule description	The "Communication" module refers to the promotion of listening skills, nonverbal communication, public speaking, storytelling skills and effective communication. The module consists of 4 units aimed to provide fundamental notions on communication, support on comprehension of different styles of communication and skills for a successful communication.	
4	Knowledge	domain	Communication	
5	5 Learning objectives		 Learn communication mechanisms in classroom Learn how to communicate in classroom Acquire knowledge on communication with different school stakeholder Manage different styles of communication in classroom 	
Learr	ning outcome	es for the Cognitive d	lomain⁺ (Bloom Taxonomy)	
Code	1	Learning Outcome (please underline the verb and the concept of the knowledge domain used)	
Upon completion of this module, the learner will be able to:		this module, the learner will be able to:		
1. Kn	owledge leve		f as a survey in the survey of	
LOut	-	List different styles of	the axioms of communication	
LOut		Recognize nonverba		
	mprehensio			
LOut	-		ommunication channel with respect to the school's various stakeholders	
LOut	5	Recognize the messa	age of nonverbal communication	
LOut	6	Recognize and select	t agile communication strategies	
3. Ap	plication lev	el		
LOut	LOut7 Practice agile communitive strategies		unitive strategies	
4. An	alysis level			
	nalysis level nthesis level			
5. Sy	nthesis level			
5. Sy		1		





Unit Code*,**	Unit title
4.1	Styles and axioms of communication
4.2	Different approaches to classroom communication
4.3	Agile communicative styles
4.4	Active listening

(**) For each Unit specified above please fill in a Table TB2





Teamworking

TB1: C	TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	5			
2	Course Module title	Teamworking			
3	Course Module description	Teamworking is becoming more and more dynamic, diverse, and digital. In customer-oriented projects, team members are increasingly required to adapt to frequent changes which can arise from within, in the form of changing contributors with multiple affiliations, as well as from outside, through changing customer demands and market requirements. Team members are expected to rethink how teams work together across their organization and apply a modern, agile approach to work.			
		Participants in this course will get an introduction to the concept of agility within the context of teamwork. They will learn about the different methods that agile teams employ to increase their flexibility and efficiency.			
		Participants will also be introduced to different pedagogic strategies and methods of how to teach agile teamwork in their respective learning environment.			
		As a practical activity, participants will create a teaching scenario based on the newly gained knowledge.			
4	Knowledge domain	Teamwork skills Agile Teams, Agile Mindset Agile Methods in teamworking processes Collaboration Team-based learning			
5	Learning objectives	 The learning objectives for the trainees in this module are the following: To identify basic teamworking skills To understand the meaning of agility within the context of teamwork To highlight the different roles within agile teams To identify agile methods and their usability and practicability 			
Learn Code	ning outcomes for the Cognitive d	lomain⁺ (Bloom Taxonomy)			
	Upon completion of this module, the learner will be able to:				
1. Kn	1. Knowledge level				





LOut1	List various agile teamworking skills		
LOut2	List various agile methods that foster teamwork skills		
2. Comprehensio	n level		
LOut3	Describe the concept of agility within the context of agile teams		
LOut4	Understand the characteristics of agile teams		
3. Application le	el		
LOut5	Discover the functions and usability of various agile methods that foster agility		
LOut6	Demonstrate the usability of agile methods in your professional learning/teaching setting		
4. Analysis level			
LOut7	Select one or more agile methods for application based on the setup of the individual learning setting		
5. Synthesis leve			
LOut8	Prepare the implementation of the selected method(s) in the classroom through a creation of a teaching scenario including one or more agile teamwork methods		
6. Evaluation lev			
o. Evaluation lev			
Unit Code*,**	Unit title		
5.1	Introduction to teamworking		
5.2	Overview of different agile methods that foster teamwork		
5.3	Selection of agile methods for professional learning/teaching setting		
(*) A unit (learning	ctivity) should be approximately 1-2 hours of study		

(*) A unit (learning activity) should be approximately 1-2 hours (**) For each Unit specified above please fill in a Table TB2





Self-Managed Teams

TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	6		
2	Course Module title	Self-managed teams		
3	Course Module description	The topic of self-managed teams is becoming more popular at companies and organizations of all sizes. This course is dedicated to exploring of what self-managed teams are, the characteristics of self-managed teams, and how to start developing them. The participant in this course will get an overview of how to create a self-managed team. In order to achieve this, self-managed teams' types, characteristics, benefits, guidance and boundaries will be presented.		
4	Knowledge domain	Self-managed teams Self-managed teams' types, characteristics, benefits, skills (full ownership, responsibility, autonomy) Team performance		
5	Learning objectives	 The learning objectives for the trainees in this module are the following: To present the notion and characteristics of a self-managed team To present the differences between traditional teams and self-managed teams To highlight the characteristics of a successful self-managed team To describe how to use team members diverse skills, knowledge and experience to achieve a common goal How to develop effective decision-making practices that combine as many as possible viewpoints of team members To be able to recognize the informal team roles. 		
Learr	ning outcomes for the Cognitive c	lomain ⁺ (Bloom Taxonomy)		
Code		please underline the verb and the concept of the knowledge domain used)		
		this module, the learner will be able to:		
1. Kn	owledge level			
LOut	1 Define the concept of	of traditional teams and self-managed teams		
LOut	2 Describe the charact	Describe the characteristics of a self-managed team		
LOut	3 Describe the benefit	Describe the benefits of a self-managed team		
LOut		ries of a successful self-managed team		
2. Co	2. Comprehension level			
LOut	5 Explain which comp team	etences are needed before seeing the benefits of a successful self-managed		
LOute	6 Identify the character structures	eristics that distinctly set great self-managed teams apart from other team		
LOut	7 Recognize the altern	ating/informal roles of self-managed teams' members		





ply in practical terms a self-managed team scenario in a classroom.
Unit title
Types of teams
Characteristics and alternative/informal roles in self-managed teams
Essential steps to build a self-managed team

(*) A unit (learning activity) should be approximately 1-2 hours of study (**) For each Unit specified above please fill in a Table TB2





Agile Artifacts

тв1: С	TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	7			
2	Course Module title	Agile artifacts			
3	Course Module description	Trainees will be introduced to the basic concepts of agile artifacts. Agile artifacts are information that an agile team and stakeholders use to detail the product being developed, the activities to produce it, the activities performed during the project and the activities done in the project. For example, in software development, the term artifact refers to key information needed during the development of a product. They are essential tools for every scrum team since they enable core scrum attributes of transparency, inspection, and adaption to help teams operate more efficiently. Therefore, it's important all teams have access and visibility into the artifacts. Upon completion of this module, trainees will learn the concepts of the three main agile artifacts: • the product backlog, • the sprint backlog, and • the product increment. Then, trainees will be practiced to these artifacts by developing a project with Scrum.			
4	Knowledge domain	Agile Scrum artifacts Product backlog Sprint backlog Product increment			
5	Learning objectives	 After completing this module, the trainees will be able to: To explain the role of agile artifacts in agile learning. To use agile artifacts during a project development. To use agile artifacts in a classroom environment. To value the achievements and reorganize the next activities through agile artifacts 			
Learn	ning outcomes for the Cognitive d	omain⁺ (Bloom Taxonomy)			
Code		please underline the verb and the concept of the knowledge domain used)			
	Upon completion of this module, the learner will be able to:				
_	1. Knowledge level				
		oncepts of the agile artifacts agile artifacts in Scrum			
		tifact with the stage of project development			
	mprehension level				
LOut4	4 Describe the steps to	o create a scrum product backlog			
LOut!	5 Explain the role of b	acklog			





3. Application le	3. Application level		
LOut6	Use the product backlog in an educational/school project		
4. Analysis level			
5. Synthesis level			
6. Evaluation lev	el		
Unit Code*,**	Unit title		
7.1	Overview of agile artifacts		
7.2	Managing needs/requirements through a product backlog.		

(**) For each Unit specified above please fill in a Table TB2





Agile Ceremonies

TB1: COURSE MODULE DESCRIPTION				
<i>ID1.</i> C				
1	Course Mo	dule code	8	
2	Course Module title		Agile Ceremonies	
3	Course Module description		Meetings are part of our daily lives and are necessary to accomplish any complex task since they are a crucial form of communication. Ordinarily, they are consuming a significant amount of time and resources and therefore they need to be managed effectively. Agile ceremonies are meetings with defined lengths, frequencies, and goals that enable us to increase our productivity. More specifically the aim of these meetings is to ensure that project team plan is executed according to schedule, track, and engage stakeholders that are taken part at different project stages and help team members to reflect on their work. Agile ceremonies are usually elements of the Scrum agile framework.	
4	Knowledge domain		Agile methods Agile meetings Agile ceremonies	
5	Learning objectives		 To describe what agile ceremonies are. To present the different types of agile ceremonies To describe the main aspects of each one of agile ceremonies e.g.: participants, frequency, length, etc. To present differences in agile ceremonies between different agile frameworks. To present best practices to conduct meetings 	
Learr	ning outcom	es for the Cognitive d	lomain⁺ (Bloom Taxonomy)	
Code			please underline the verb and the concept of the knowledge domain used) this module, the learner will be able to:	
1. Kn	owledge lev			
LOut	1	To define what agile	ceremonies are	
LOut	2	To identify team members that should participate at each ceremony		
LOut	3	To identify challenges at each ceremony		
	mprehensio			
LOut4		To describe agile ceremonies		
	LOut5 To explain the role of			
LOut6 To des		To describe the purp	oose of each ceremony	
3. An	3. Application level			
Lout			ze agile ceremonies in a school/classroom environment	
	, alysis level			





5. Synthesis level	
6. Evaluation level	
Unit Code*,**	Unit title
8.1	Introduction to Agile ceremonies
8.2	Agile ceremonies in a classroom/ best practices.

(**) For each Unit specified above please fill in a Table TB2





Selecting digital resources

TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	9		
2	Course Module title	Selecting Digital Resources		
3	Course Module description	Each learning/teaching setting is different. Differences manifest in the learner group's individual skillsets and needs. Learners may also vary with regards to their socioeconomic background. The induvial makeup of each learning group requires the assistance of digital resources that ensures everyone's learning progress. The digital world is full of resources and applications which can be selected and adapted easily for individual learning purposes. Participants of this module will be introduced to various digital resources, understand their functions, usability, and limitations. It is the participant's task to select one or more digital resources and apply them in their professional learning/teaching setting. The module will support them in identifying, assessing, and selecting different resources, as well as enabled participants to set up criteria for their own professional learning/teaching setting to make learning more agile.		
4	Knowledge domain	Digital Competences		
5	Learning objectives	 Learning objectives (4 up to 10) for the specific course module To identify learning resources as digital resources To set up individual criteria for selection process To consider the specific learning objective, context, pedagogical approach, and learner group, when selecting digital resources and planning their use. 		
Learr	ning outcomes for the Cognitiv	e domain⁺ (Bloom Taxonomy)		
Code		e (please underline the verb and the concept of the knowledge domain used) of this module, the learner will be able to:		
1. Kn	owledge level			
LOut		types of digital resources		
LOut	· · · ·	List the selection criteria for different digital resources		
LOut	3 Select digital reso	urces for different learning purposes		
2. Co	2. Comprehension level			
LOut	4 Outline the purp	oses and needs for digital resource		
LOut5 Discuss the purposes and needs for digital resources				
3. Application level				
LOut6 Select one or more digital learning resources for your professional learning/teaching setting				
4. An	alysis level			
5. Sy	5. Synthesis level			





		of one more digital learning resources for your professional learning/teaching setting e a teaching plan	
Lout8 Create a t a digital r		eaching scenario and include a digital resource Create a teaching scenario and include esource	
6. Evaluation level			
Unit Code*,**		Unit title	
9.1		Introduction to digital resources	
9.2		Selection criteria for digital resources	
9.3		Selection of digital resources	
9.4		Demonstration of a professional learning scenario supported by a digital resource	
*) A unit (learning activity) should be approximately 1-2 hours of study			

(*) A unit (learning activity) should be approximately 1-2 ho (**) For each Unit specified above please fill in a Table TB2





Creating and modifying digital resources

TB1: C	B1: COURSE MODULE DESCRIPTION				
1	Course Mo	dule code	10		
2	Course Mo	dule title	Creating and modifying digital resources		
3	Course Module description		The digital revolution has begun to affect and transform educational systems and lead to the development of new approaches to teaching and learning. This shows the need for a new pedagogy that will use new technologies, promote learning through collaboration, foster the development of problem-solving skills and cultivate creativity. Teachers in particular should create the right environment and opportunities for meaningful learning that will help learners discover and enhance their abilities and skills, especially those that characterize the 21st century citizen. Thus, the teacher does not just facilitate learning, but works creatively, choosing from a wide range of strategies which he mixes and adapts to the respective educational context and the needs of the learners. In this direction, teachers and learners should develop specific skills with the basic to be considered the ability to develop new and process and modify ready-made digital educational resources.		
4	Knowledge	domain	Creating and modifying digital educational resources		
5	Learning objectives		 To select an appropriate digital tool for the creation of digital educational material / resource depending on the educational context and the expected learning outcome. To create digital educational material / resource according to the educational needs of the trainees. To process, modify and adapt the digital educational material / resource to achieve the expected learning outcome. 		
Learr	ning outcom	es for the Cognitive d	lomain⁺ (Bloom Taxonomy)		
Code			please underline the verb and the concept of the knowledge domain used) this module, the learner will be able to:		
1. Kn	owledge lev	el			
LOut	1	Describe the concep	of OER.		
Lout2	2	Name digital tools for	or creating educational material / resources.		
2. Co	mprehensio	n level			
Lout	t3 Recognize of the tec resource.		hnical features of digital tools for the creation of educational material /		
3. Ap	plication lev	/el			
Lout4			ducational material / resource using tools such slide creation software, quizzes, creating educational videos etc.		
Lout			concepts maps and use digital notice boards.		
Louté	framework that will		digital educational material / resource depending on the educational integrate it, what specifications have been set, the learning needs of the pected learning outcomes.		
4. Analysis level					





5. Synthesis level		
6. Evaluation level		
UnitCode*,**	Unittitle	
10.1	The concept of OER, Creating/ modifying concept maps, Collaborative teaching with	
	Padlet.	
10.2	Creating / modifying digital educational material using tools such as LibreOffice	
	Impress, EDpuzzle, Quizizz.	

(*) A unit (learning activity) should be approximately 1-2 hours of study (**) For each Unit specified above please fill in a Table TB2





Managing, protecting and sharing digital resources

тв1: С	TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	11			
2	Course Module title	Managing, protecting and sharing digital educational resources			
3	Course Module description	Educators need to look into the future to determine what should be done to be relevant and serve society in the future. The education system will be preparing learners for jobs that do not exist today because of emerging technologies and information explosion. The demand for lifelong learning is growing significantly around the world since to get meaningful jobs citizens need to obtain current and relevant education. Digital competence is one of the competencies that all individuals need for personal fulfilment and development, active citizenship, social inclusion, and employment. An important aspect of the digital skills that the teacher and the trainee in particular must have in order to face the challenges of the new era is the ability to browse, evaluate and manage information and digital educational resources, share digital resources with other teachers and/or trainees and preserve safety.			
4	Knowledge domain	Managing, protecting and sharing digital educational resources			
5	Learning objectives	 To share resources using links or as attachments, e.g. to e-mails. To share resources on online platforms or personal or organizational websites/blogs. To respect possible copyright restrictions to using, re-using and modifying digital resources. To take measures to protect sensitive data and resources (e.g. students' grades, exams). To share administrative and student-related data with colleagues, students and parents, as appropriate. 			
Learr	ning outcomes for the Cognitive o	lomain⁺ (Bloom Taxonomy)			
Code		please underline the verb and the concept of the knowledge domain used) this module, the learner will be able to:			
1. Kn	owledge level				
LOut:	1 Names the attribute material that is shar	s and rights that can be assigned to users who have access to the digital ed.			
LOut	2 Recognizes the mark	king of Creative Commons licenses.			
LOut	3 Defines sensitive pe	rsonal data.			
2. Comprehension level					
Lout4	Explains the ways in	which digital resources can be shared			
Lout5	Gives examples of u the digital material	se of attributes and rights that can be assigned to users who have access to hat is shared.			
3. Ap	plication level				
Loute		content on virtual learning environments or by uploading, linking or n a course website or blog			





Lout7	Applies licenses to the digital resources published online.		
4. Analysis level			
5. Synthesis leve			
Lout8	Restrict access to digital resources as appropriate		
6. Evaluation lev	9		
Unit Code*,**	Unit Code*,** Unit title		
11.1	Creative commons licenses, sensitive data and GDPR.		
11.2	Sharing digital educational resources.		

(**) For each Unit specified above please fill in a Table TB2





тв1: С	TB1: COURSE MODULE DESCRIPTION		
1	Course Module code	12	
2	Course Module title	Creativity. Subhead: Creativity, divergent thinking, and innovation. A simple guide on how to think outside of the box and generate new ideas.	
3	Course Module description	Creativity, divergent thinking, and innovation are among the key skills of the 21st century and in addition to being fundamental elements of artistic education and practice, they are also some of the primary goals of STEM education. Creativity is defined as a deliberate mental function that everyone is capable of performing to some extent. It unfolds through a recognizable process and is verified through the uniqueness and usefulness of the result. Thus, creative thinking and innovation go hand in hand. The evolution of research and the constant need for innovation, have given very different dimensions to the skill of creativity making it a prerogative for creative fields other than art, such as science, mathematics, engineering, and architecture. In today's world, creativity signifies the ability to visualize, to speculate, to make new connections and to provide a multitude of alternative interpretations of a concept or a multitude of solutions to a problem. Moreover, research shows that creative thinking is not singularly linked to talent and can be improved in each and every individual through practice and an adequately encouraging educational environment. This module explains the concept of creativity, defines its basic characteristics, underlines its usefulness in today's way of thinking and provides us with ways to enhance it in every individual for a more creative and innovative way into the future.	
4	Knowledge domain	Creativity; Innovation; Divergent thinking; Visualization; Problem solving	
5	Learning objectives	 The learning objectives of this module are the following: To present a brief introduction of the concept of creativity To define its basic characteristics To provide the links between creativity and innovation To present the applications of creativity in today's way of thinking To outline ways of development of the skill of creativity To provide simple exercises that can enhance the skill of creativity 	
Learr	Learning outcomes for the Cognitive domain ⁺ (Bloom Taxonomy)		
Code	Upon completion o	(please underline the verb and the concept of the knowledge domain used) f this module, the learner will be able to:	
	1. Knowledge level		
LOut:		of Creativity	
_	mprehension level		
LOut	2 Illustrate creativity	s basic characteristics	





3. Application level				
Lout3	Relate cre	Relate creativity to innovation		
4. Analysis level				
Lout4	Discover t	he applications of creative thinking in everyday life		
5. Synthesis leve	I			
Lout5	Assemble	techniques aimed at the enhancement of creative skills		
6. Evaluation lev	el			
LOut6	Recommend exercises aimed at the enhancement of creative skills			
UnitCode*,**		Unittitle		
12.1		Creativity and creative thinking. How do I know if I am a creative thinker?		
12.2		Why should I be creative? The path to creative thinking.		
12.3		Creativity and Innovation. Two concepts one goal.		
12.4		Let's train our brains into creative thinking patterns.		
*) A unit (learning activity) should be approximately 1-2 hours of study				

(*) A unit (learning activity) should be approximately 1-2 hours of study (**) For each Unit specified above please fill in a Table TB2





Time Management

TB1: 0	TB1: COURSE MODULE DESCRIPTION		
1	Course Module code	13	
2	Course Module title	Time management	
3	Course Module description	Time management refers to the ability to use one's time productively and efficiently in order to achieve the goals set. Working in an agile environment might be challenging from the time management perspective, as things change progressively, and flexibility is needed. Therefore, it is important to equip the participants with tools, techniques and skills in order to succeed in such an environment. The participants will learn how to plan and organise their time, set reasonable time frames including buffer times. Furthermore, they will learn how to prioritise, including what, when and how to delegate and how to follow up. They will also learn self-management techniques to minimise procrastination and time wasters. They will be able to handle situations when they feel overwhelmed.	
4	Knowledge domain	Transversal and Personal Competences	
5	Learning objectives	 Be able to plan and organise individuals in a productive and efficient manner, including setting realistic time frames for tasks Be able to prioritise in real time Be able to manage teamwork in an efficient manner Be able to delegate and follow up 	

Learning outcomes for the Cognitive domain ⁺ (Bloom Taxonomy)			
Code	Learning Outcome (please underline the verb and the concept of the knowledge domain used) Upon completion of this module, the learner will be able to:		
1. Knowledge lev	1. Knowledge level		
LOut1	Recognise stakeholder's non-desirable behaviours leading to waste of time and procrastination.		
LOut2	Identify how much time is needed for a task to be delivered.		
LOut3	LOut3 Identify key priorities in real-time in relation to their goals.		
2. Comprehension level			
LOut4 Distinguish which types of tasks can be delegated.			





LOut5	Distinguish which types of tasks can be eliminated.		
3. Application lev	3. Application level		
LOut6	Use of tim	ne in an efficient way.	
LOut7	Use of tim	ne management tools and various self-management techniques.	
4. Analysis level			
LOut8	Analyse ta	asks based on their urgency and importance.	
5. Synthesis level	l		
6. Evaluation leve	el		
Unit Code*,**		Unit title	
13.1		Self-evaluation task	
13.2		Introduction	
13.3		Mind Map	
13.4		Eisenhower Matrix	
13.5		Case study	
13.6		Procrastination and other time wasters	

(**) For each Unit specified above please fill in a Table TB2





Problem Solving and Decision Making

TB1: COURSE MODULE DESCRIPTION		
1	Course Module code	14
2	Course Module title	Problem Solving and Decision Making
3	Course Module description	In agile driven teams it is important to be able to take an action when obstacle arises. It is crucial to identify the root cause of the problem encountered and, according to this, find the most suitable solution and apply it. All these must be done quickly and inexpensively, hence it is crucial that participants develop their problem solving and decision-making skills. They need to have strong analytical skills to find a root cause and identify viable solutions. Furthermore, they need to be able to understand the stakeholders and their needs and communicate with them, both when gathering the information from them and when selling the solution to them. Furthermore, they need to be familiar with various brainstorming techniques that can be used when working with a group. It is advisable for the participants also need to be willing and capable to take ownership over taking a decision and proceeding with action.
4	Knowledge domain	Transversal and Personal Competences
5	Learning objectives	 Basic concepts of problem solving Learn how to run a root cause analysis Learn how to run a comparative analysis To be able to think out of the box To develop the ability to think creatively To develop the ability to listen actively To learn how to use design thinking To be able to use mind mapping and other brainstorming techniques To learn how to take ownership To understand the concept of empathy To develop solution selling skills

Learning outcomes for the Cognitive domain ⁺ (Bloom Taxonomy)		
Code	Learning Outcome (please underline the verb and the concept of the knowledge domain used) Upon completion of this module, the learner will be able to:	
1. Knowledge level		





LOut1	Identify a	Identify a root cause	
LOut2	Select an appropriate solution		
LOut3	Describe	the design thinking methodology	
2. Comprehensic	on level		
LOut4	Translate	needs into solutions	
3. Application lev	vel		
LOut5	To demor	nstrate creative thinking ability	
Lout6	To be able	e to choose an appropriate solution	
4. Analysis level			
Lout7	To be able to compare data		
5. Synthesis leve	I		
Lout8	To be able to design a solution for a given practical problem		
6. Evaluation lev	el		
LOut9	LOut9 To be able to assess needs of various stakeholders		
Unit Code*,**		Unit title	
14.1		Pre-course reflection	
14.2		Problem Solving and Root Cause Analysis	
14.3		Strategies and tools for problem solving	
14.4		Decision Making and Design Thinking	
14.5		Some Other Decision-Making Techniques	

(**) For each Unit specified above please fill in a Table $\mathsf{TB2}$





Digital Problem Solving

TB1: C	TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	15			
2	Course Module title	Digital Problem Solving			
3	Course Module description	Digital problem-solving competence area has 4 dimensions and includes the competences of solving technical problems, identifying needs and technological responses, creatively using digital technology and identifying digital competence gaps. Solving technical problems refers to technical problems identification when operating digital environments or when using digital environments and to solve them. Identifying needs and technological responses includes needs assessment, identification, evaluation, selection, and use of digital tools to solve problems an adjust digital environments to personal needs. Creatively use digital technology to use digital technologies and tools to create knowledge, to understand conceptual problems and problem situations in digital environment. Finally, identifying digital competence gaps refers to understanding of when someone's or your own digital competences need to be improved or updated and be able to support this process.			
4	Knowledge domain	Digital Competences			
5	Learning objectives	 Classification of problems Introduction to problem solving techniques. Creatively using digital technology for problem solving. To assess needs, identify, evaluate, select digital tools to solve problems 			
Learn	ning outcomes for the Cognitive	domain⁺ (Bloom Taxonomy)			
Code		(please underline the verb and the concept of the knowledge domain used) f this module, the learner will be able to:			
1. Kn	owledge level				
LOut	1 To be able to catego	prize problems			
LOut2	2 To be able to provid	le solutions to problems			
LOut	3 To be able to use di	gital tools for problem solving			
2. Comprehension level					
LOut4 To Select the approp		priate technologies for different type of problems			
Lout5 To develop alternativ		ive solutions to problems			
3. Application level					
LOute	6 To use digital tools	for various types of problems in classrooms.			





4. Analysis level		
Lout7	To analyze	problems using digital tools
5. Synthesis leve	I	
6. Evaluation leve	el	
Unit Code*,**		Unit title
15.1		Fundamentals of problem solving
15.2		Digital tools for problem solving

(**) For each Unit specified above please fill in a Table TB2





Handling Ambiguity

TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	16		
2	Course Module title	Handling Ambiguity		
3	Course Module description	Ambiguous situations can occur in our everyday lives, especially when dealing with complex tasks and projects. They are usually characterized by complete or partial lack of information or inconsistent information about a situation at a given point in time. Lack of information impacts decision-making and often evokes negative emotions, such as stress or anxiety, and can have long-term consequences on job satisfaction. Recognizing and managing ambiguous situations effectively is an important competence needed in the 21st century workplace. Participants in this course will get an introduction to the concept of ambiguity within the context of project-based learning. They will learn about the different strategies that people employ to embrace and to overcome ambiguity. Participants will also be introduced to different teacher-friendly exercises to navigate ambiguity. As a practical activity, participants will create a teaching scenario based on the newly gained knowledge.		
4	Knowledge domain	Handling Ambiguity Tolerance of Ambiguity Project-based learning Navigating Ambiguity		
5	Learning objectives	 The learning objectives for the trainees in this module are the following: To identify the sources of ambiguity To understand the meaning of ambiguity within the context of project-based learning To highlight strategies for building a tolerance of ambiguity To exercise ambiguous situations and reflection upon them To create a learning scenario that includes an ambiguous situation 		
Learning outcomes for the Cognitive domain ⁺ (Bloom Taxonomy)				
Code				
Upon completion of this module, the learner will be able to:				
		of ombiguity		
Lout3 Describe the concept of tolerance of ambiguity (ToA)				
situation Learning outcomes for the Cognitive domain ⁺ (Bloom Taxonomy) Code Learning Outcome				





Lout4	out4 Understand the concept of ambiguity within project-based learning		
3. Application le	el		
Lout5	Discover the usability of strategies that embrace and tackle ambiguity		
LOut6	Demonstrate the usability of strategies against ambiguity in your professional learning/teaching setting		
4. Analysis level			
LOut7	Select one or more exercises suited for in-class application based on the setup of the individual learning setting		
5. Synthesis leve			
LOut8	Apply strategies against an ambiguous situation in a project-based learning scenario.		
6. Evaluation lev	21		
Unit Code*,**	Unit title		
16.1	Introduction to ambiguity		
16.2	How to embrace ambiguous situations and master them		
16.3	Navigating ambiguity		
*) A unit (learning activity) should be approximately 1-2 hours of study			

(**) For each Unit specified above please fill in a Table $\mathsf{TB2}$





Critical Thinking

	TB1: COURSE MODULE DESCRIPTION				
1 Course Mc	odule code	17			
2 Course Mc	odule title	Critical Thinking			
3 Course Mo	odule description	Critical Thinking refers to the ability to analyze information objectively and make reasoned judgments and involves the ability to evaluate data sources, facts, experience, and research findings in making decisions. The module will focus on sources of information, reasoning, and will provide learners tools/methods to stimulate their critical thinking.			
4 Knowledge	e domain	Critical thinking; Critical reasoning			
5 Learning o	-	 Establish connection between different school subjects Identify inconsistencies, weaknesses, and errors in reasoning Providing students with the intellectual tools they need to engage in critical reasoning Helping students learn to think within the key concepts in subjects and disciplines. 			
Code		please underline the verb and the concept of the knowledge domain used)			
	Upon completion of	this module, the learner will be able to:			
1. Knowledge lev	vel				
LOut1	Identify process of r	easoning			
LOut2	Select and evaluate sources of information				
LOut3	Identify wrong reaso	oning			
2. Comprehensio	on level				
LOut4	Explain the logical p	ath between subjects and disciplines			
LOut5	Recognize the incon	sistencies, weaknesses and errors in different subject matters			
3. Application level					
LOut6 Apply agile critical reason		easoning approach, to everyday teaching			
4. Analysis level					
5. Synthesis leve	5. Synthesis level				
6. Evaluation level					





Unit Code*,**	Unit title
17.1	How to think critically
17.2 How it ends up – logical reasoning of school subject matters	
17.3Thinking critically and Agile	

(**) For each Unit specified above please fill in a Table TB2





Entrepreneurial Thinking

TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	18		
2	Course Module title	Entrepreneurial Thinking		
3	Course Module description	The workers and entrepreneurs of tomorrow are the children who attend school today. The more knowledgeable and skilful they are, the more ready they will be to live, to work and to create. To become successful entrepreneurs, teachers must be prepared to meet the challenges of understanding, developing and applying their entrepreneurial mind-set, skill set and competences either as educators or as employees at a school. This module is introducing teachers to the key concepts of entrepreneurship and of business development. Further, trainees will be introduced to the basic concepts of entrepreneurship as competence, according to the EntreComp framework. Finally, trainees will be able to apply and to develop business ideas, plans, skills using tools and techniques such as business canvas.		
4	Knowledge domain	Entrepreneurship Entrepreneurial Thinking Entrepreneurial Skills Business planning Entrepreneurship in Education		
5	Learning objectives	 The learning objectives for the trainees in this module are the following: To learn and explain the terms of entrepreneurship and to identify typical characteristics of successful entrepreneurs. To describe the stages of the entrepreneurial process. To consider entrepreneurship as a transversal competence based on the EntreComp framework. To be able to develop an innovative idea To be able to develop a business plan To be able to teach entrepreneurship at the classroom 		
	ning outcomes for the Cognitive d			
Code	0 (1	e underline the verb and the concept of the knowledge domain used) nodule, the learner will be able to:		
1. Kn	owledge level			
LOut	1 Describe the basic concep	ts of entrepreneurship and the characteristics of entrepreneurs.		
LOut				
		rial competence areas based on the EntreComp framework.		
LOut	LOut4 Outline some key entrepreneurial attitudes.			
2. Comprehension level				
Lout5 Describe different techniques for idea generation		ues for idea generation		





3. Application level	I		
4. Analysis level			
5. Synthesis level			
6. Evaluation level			
Unit Code*,**	Unit title		
18.1	Introduction to Entrepreneurship		
18.2	Strategy and Entrepreneurship		
18.3a&3b	From Business Ideas and Business Planning to success		
	Entrepreneurship in Education		

(**) For each Unit specified above please fill in a Table TB2





Social Skills

TB1: C	TB1: COURSE MODULE DESCRIPTION					
1	Course Module code		19			
2	Course Module title		Social skills			
3	3 Course Module description		Social skills are those abilities that enable people to implement appropriate behaviours that allow them to enter relationships with others, to "stay" in the social group with ease, then to include themselves within the group, to adapt to the environment and the context. The module provides participants all the information related to social skills, how to develop them and promote the development of positive and social skills.			
4	Knowledge	domain	Social skills; communication; cooperation; conflicts			
5	Learning objectives		 Acknowledge basic information on social skills in classrooms Activate positive relational modes with students Create a peaceful school environment to foster and experience positive interpersonal relationships Stimulate students to acquire better interpersonal skills 			
Learr	ning outcom	es for the Cognitive d	lomain⁺ (Bloom Taxonomy)			
Code			please underline the verb and the concept of the knowledge domain used) this module, the learner will be able to:			
1. Kn	owledge lev					
LOut	-		nize at least 3 social skills			
LOut	2	Define the characteristics of a positive school environment				
2. Co	mprehensio	n level				
LOut	3	Classify social skills i	n relation to students' social behaviour			
LOut4	4	Give examples of how to foster positive relationships with students				
LOut!	5	Select correct social	skill in different classroom situations			
3. Ap	3. Application level					
LOut6 Apply correctly a social skill in a real cl		Apply correctly a soc	cial skill in a real classroom environment			
4. An	4. Analysis level					
5. Syı	5. Synthesis level					
		6. Evaluation level				
6. Eva	aluation leve	el				
6. Eva	aluation leve	21				





19.1	Social skills: definitions and related behaviours
19.2	Teaching social skills
19.3	Lesson plans – social skills for teamwork

(**) For each Unit specified above please fill in a Table TB2





Actively engaging learners

TB1: COURSE MODULE DESCRIPTION				
1	Course Module code	20		
2	Course Module title	Active Engaging Learners		
3	Course Module description	There are plenty of tools that help educators to engage learners and support creative process. Firstly, it is important that educators know about these tools and are familiar with them. Secondly, they need to be able to apply them in a group or individual work both in an online or offline scenario. Thirdly, they need to be able to distinguish when to apply a digital tool and when other resources would be more fruitful. Participants will get familiar with various tools for brainstorming and creative collaboration. They will learn how to prepare and facilitate workshops using these tools, including techniques that support active participation. Furthermore, they will learn how to apply the mind- mapping technique, use existing mind-mapping tools and work with them on an individual level as well as in a group session. Moreover, they will learn about digital tools to support group dynamics (tools for icebreakers, warmups, energizers and wrap-ups). They will also learn efficient techniques how to promote and facilitate a group discussion in an online environment and how to create engaging online meetings.		
4	Knowledge domain	Digital competences		
5	Learning objectives	 Use online collaborative tools such as interactive whiteboards. Promote active participation throughout digital online and offline. Use mind-mapping technique both online and offline. Use digital tools to support group dynamics. Promote and facilitate a group discussion in an online environment. Create engaging online meetings. 		

Learning outcomes for the Cognitive domain ⁺ (Bloom Taxonomy)			
CodeLearning Outcome (please underline the verb and the concept of the knowledge domain used)Upon completion of this module, the learner will be able to:			
1. Knowledge level			
LOut1	ut1 List digital tools for team collaboration		
LOut2	LOut2 Recognise tools suitable for a specific outcome		
2. Comprehension level			





LOut3	Recognise	e the differences in working with a group online and offline.		
LOut4	Identify which tools and approaches suit individual needs of a particular group and situation			
3. Application le	vel			
LOut5	Solve pro	blems by creative collaborative group work		
LOut6	Apply mir	nd mapping technique in an individual work and group work both online and offline.		
4. Analysis level				
5. Synthesis leve	5. Synthesis level			
LOut7 Develop s digital too		strategies for active participation in an online and offline group work, while using ols		
6. Evaluation lev	6. Evaluation level			
LOut8 Judge wh		ich techniques and tools suit learners' individual needs.		
Unit Code*,**		Unit title		
20.1		Pre-course evaluation		
20.2		Introduction of active engagement, related digital tools and gamification features		
20.3		The examples for different phases of the lesson		

(*) A unit (learning activity) should be approximately 1-2 hours of study (**) For each Unit specified above please fill in a Table TB2





Digital content creation

тв1: С	TB1: COURSE MODULE DESCRIPTION				
1	Course Module code		21		
2	Course Module title		Digital Content Creation		
3	3 Course Module description		 The objective of this module is to; a) discuss the advantages and challenges of digital content creation b) provide guidelines for developing such content c) present the concept of intellectual property protection and elaborate on the important issue of copyright d) identify sources of non-copyrighted material to use when creating digital content e) present tools that can be used to create and/or modify digital content of various types 		
4	Knowledge	domain	Digital Competences		
5	Learning objectives		 Key learning objectives are to familiarize trainees with the following; the concept of digital content creation and its main characteristics copyright, the importance of fair use sources of available to use material tools to create and/or modify digital content 		
Learn	ning outcom	es for the Cognitive d	lomain⁺ (Bloom Taxonomy)		
Code	5	Learning Outcome (please underline the verb and the concept of the knowledge domain used)		
			this module, the learner will be able to:		
1. Kn	owledge lev				
LOut	1	describe the advantages and challenges of digital content creation			
LOut		name the six stages of digital content creation			
LOut	-	name the types of intellectual property forms of protection			
Lout4		select sources of non-copyrighted material when creating digital content			
LOut	5	identify the appropr	iate tools to use to create or modify digital content		
2. Co	omprehensio	n level			
LOut	-		en the various licensing models		
			~		
3. Application level					
LOut			ital content for a classroom environment		
4. An	nalysis level				
5. Sy	nthesis level				





6. Evaluation level	
Unit Code*,**	Unit title
21.1	Fundamentals of digital content creation
21.2	Copyright and licensing issues
21.3	Digital content creation related tools
21.4	Demonstration of a digital content creation

(*) A unit (learning activity) should be approximately 1-2 hours of study (**) For each Unit specified above please fill in a Table TB2













